# **MASTER OF PUBLIC HEALTH**

(2009 - 2011)

## SCHOOL OF PUBLIC HEALTH SRM UNIVERSITY (2009)

## SYLLABUS 2009 – 2011

## MASTERS IN PUBLIC HEALTH PLAN

## (Course design)

			(Course de	sign)		
			Sen	nester I		
<b>First Year</b>	Core Module for all the students	<ul> <li>Epidemiology</li> <li>Biostatistics</li> <li>CD and NCDs</li> <li>Population Science</li> <li>Health systems &amp;</li> <li>Maternal and Chi</li> <li>Health Economic</li> <li>Ethics in Public H</li> <li>Community Nutri</li> <li>Health Promotion</li> <li>Environmental He</li> <li>Health Program M</li> <li>Seminar in Globa</li> </ul>	policies <u>Id Health + Gender Issues</u> <b>Sem</b> s & Financing Health ition a and BCC ealth and Sustainable Dev Management I Health	ester-II		
		Research Method	s and Research Project wor			
		Health Management	Semo Industrial and occupational Health	ester -III Clinical research	IT applications in Public Health	Epidemiology & Biostatistics
Second Year	Specialization (any one would be opted by the student)	<ul> <li>Strategic management in Public Health</li> <li>Organization Behavior and Design</li> <li>Human Resource Development Quality Assurance and Total Quality Management</li> <li>Management Information and Evaluation System</li> <li>Costing in health</li> <li>NGO Management + Marketing</li> </ul>	<ul> <li>Principles and Relevance of Industrial and occupational Health</li> <li>Occupational health disorders and diseases</li> <li>Industrial Hygiene</li> <li>Ergonomics</li> <li>Industrial Psychology</li> <li>Occupational Services at workplace</li> <li>Legislations related to occupational health and safety.</li> </ul>	<ul> <li>Epidemiology and principles of clinical research</li> <li>Drug discovery and Development</li> <li>Ethics in clinical trials</li> <li>Drug safety and pharmacovigile nce</li> <li>Statistics and Data Management for clinical research</li> <li>Designing of clinical trials</li> <li>Regulatory affairs in clinical research</li> <li>Management of clinical trials</li> </ul>	To be discussed	To be discussed
			Sellin	colci —1 v		
			Thesis followe	d by a presentation		

Thesis followed by a presentation

## <u>List of Modules and credits</u> for <u>MPH 2<sup>nd</sup> Batch – (2008-2010)</u>

Sl No	SUBJECT CODE	TOPICS	Credits
1	PH001	Social and Behavioral Aspects of Public Health	3
2	PH002	Epidemiology	6
3	PH003	Epidemiology & Management of Communicable Diseases	6
		and Non-Communicable Diseases Programs	
4	PH004	Biostatistics	5
5	PH005	Population Sciences	4
6	PH006	Women & Child Health and Gender Issues	2
7	PH007	Health System & Policies in Public Health	6
8	PH008	Ethics in Public Health	2
9	PH009	Health Economics & Health Care Financing	4
10	PH011	Occupational and Industrial Health	1
11	PH012	Environmental Health and Sustainable Development	4
12	PH013	Nutrition and	4
		Food Safety in Public Health	
13	PH014	Health Communication and Behavior Change	4
		Communication	
14	PH015	Research Methodology	6
15	PH016	Health Program Management	4
16	PH017	Global Health	1
			65

Note: 1 Credit = 15 Hrs of Class Room teaching and doubled in case of Field Visit / Practical / Project work

## **Specializations**

## **1.** Health Management Specialization - (III & IV Semester)

	Subject	Module	Credits
Sl No	Code		
1	PH018	Strategic management	4
2	PH019	Organization Behavior and Design	4
3	PH020	Human Resource Development	4
4	PH021	Quality Assurance and Total Quality Management	4
5	PH022	Management Information and Evaluation System	4
6	PH023	Social entrepreneurship + Marketing	4
SEMIS	TER IV		
7	PH024	Internship with health care organization – Thesis writing	30
		and presentation	
Т	OTAL		54

Sl No	Subject	Module	Credits
	Code		
		Semester – III	
1		Epidemiology and principles of clinical research	4
2		Drug discovery and Development	4
3		Ethics in clinical trials	2
4		Drug safety and pharmacovigilence	4
5		Statistics and Data Management for clinical research	4
6		Designing of clinical trials	4
7		Regulatory affairs in clinical research	4
8		Management of clinical trials	4
		Semester – IV	
		Internship with industry, Thesis writing and presentation	24
Т	OTAL		54

## 2. Clinical Trials Specialization (III & IV Semester)

## 3. Industrial and Occupational Health Specialization- (III & IV Semester)

Students opting for MPH with Industrial and occupational health specialization would undergo the AFIH course with following course modules curriculum, which is accredited to Directorate General of Factories Advice Services and Labour Institute (DGFASLI), Government of India, Ministry of Labour, Central Labour Institute. Under the academic arrangements with DGFASLI, School of Public Health has the teaching and training mandate using the prescribed syllabus from DGFASLI Mumbai. There is no scope for amendments in the said curriculum. This is followed by Six months Internship, along with thesis and presentations. The credits scored in AFIH Course would be transferred to MPH course as well.

Sl	MODULES
No	
	SEMISTER-III - 34 credits
1	Principles and Relevance of Industrial and occupational Health
2.	Occupational health disorders and diseases
3.	Industrial Hygiene
4.	Ergonomics
5.	Industrial Psychology
6.	Occupational Services at workplace
7.	Legislations related to occupational health and safety.
8	Practicals
	Semester-IV
	Internship- Thesis writing and presentation 24 credits

## SYLLABUS & CURRICULUM FOR SEMESTER I & II

## <u>Masters in Public Health (MPH)</u> Syllabus and Curriculum for the 2009-2011 Batch

Semester I & II

School of Public Health SRM University

PH001. Social, Behaviora Health	I and Medical aspects of Public	3 weeks		
<b>Aim:</b> This module explains the normal structure and function of the human body in a system wise classification. It also thematically highlights the diseases and conditions that are of concern to a future Public Health professional. It also highlights the social and behavioral issues in Public Health.				
Key Topics	<ul> <li>Public Health Biology</li> <li>Principles of Immunology and Role Of Nutrition</li> <li>Communicable Diseases And Emerging Infections</li> <li>Non Communicable And Lifestyle Diseases Evidence Based Medicine</li> <li>National and global Disease Control Programmes</li> <li>Stakeholders in Public Health including NGO's and Social Support Networks</li> <li>Theories, research, and practice models at varying social ecological levels, including the intra-individual, inter-individual</li> </ul>			
Course Content	<ul> <li>Basic Human Anatomy and Phy</li> <li>Difference between Medicine and Health Medicine</li> <li>Disease pathogenesis, diagnosi techniques and management of communicable and non – communicable and reasons of high burd society.</li> <li>Basic concepts of immunology infection and role of vaccination</li> <li>System wise outlook of M Significant Public Health Issues</li> <li>Assess implementation of intervunderstand reasons for their streameaknesses.</li> <li>Highlight the role of epidemiologiand introduce evidence based in the streameakness of the streameation health, and how to define the streameation of policies in ot such as the environment.</li> </ul>	ad Public s, diagnostic unicable en to the r, immunity to Medicine and entions and engths and gy in medicine nedicine. o which health ribute to, etermine the		

•	Concepts and measurement of equity and inequity in Health Concepts and principles of health impact assessment, Changing paradigms of health and health care, Making health and health care universally accessible. National Health Systems Conflict and disaster management
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PH002. Epidemic	logy	3 Weeks			
Epidemiology and	<b>Aim:</b> To provide an introduction to the basic concepts and methods of Epidemiology and to highlight Inter-relationship between epidemiology and medicine to understand evidence based medicine.				
Key Topics	<ul> <li>Fundamentals Of Epidemiology</li> <li>Epidemiologic Study Design And Analy</li> <li>Methodological Challenges In Epidemiologic Research</li> <li>Epidemiological Inferences In epidemic Investigations</li> <li>Critical Analysis of Published Epidemio</li> <li>Disease Surveillance Clinical/ Field tria</li> </ul>	s and Outbreak			
Course Content	<ul> <li>Basic Concepts / Basics of Epidemiolog</li> <li>Introduction</li> <li>Measuring the occurrence of diseases         <ul> <li>Measures of Morbidity (Incidence)</li> <li>Measures of Prognosis</li> <li>Case Fatality rate</li> <li>Five Year Survival</li> <li>Observed Survival (Life Table)</li> <li>Median Survival Time</li> <li>Relative Survival Time</li> <li>Relative Risk</li> <li>Odds Ratio</li> <li>Attributable Risk</li> </ul> </li> <li>Epidemiological study design and Analy</li> <li>Study Design: Cross sectional, cohort, and intervention studies</li> <li>Assess strengths and limitations of differences</li> <li>Assess strengths and limitations of differences</li> <li>Methods for assessment of Effect Modia</li> <li>Strategies to allow / adjust for confounding factors</li> <li>Design, application, strength and weak</li> <li>Concepts of Validity and Reliability(Caucasual interference)</li> <li>Preventive Strategies:</li> <li>Concepts of Screening,</li> </ul>	ce, Prevalence) Rates) ysis: case control erent study tion and ification ding in design ness of studies			

<ul> <li>Disease Surveillance.</li> <li>Out break investigation,</li> <li>Benefits and limitations of different forms of epidemiological evidence in formulating policy decisions</li> <li>Interpretations of published epidemiological studies</li> </ul>
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Dis	demiology & Management of Communicable 2 Weeks eases and Non-Communicable Diseases grams			
AIM : To provide students with an understanding of the scope of the public health issues with regard to communicable disease and non- communicable diseases in India and also provide them with the overview with the national health programs that have been designed to address these issues. CONCEPTUAL OUTLINE : This is essentially a theoretical cum field visit based module, taking students through the theoretical elements of diseases and disease transmission and management, with field visits complementing the teaching done for public health programs.				
Key Topics	<ul> <li>Classification of various communicable and non-communicable diseases and also appreciate the modes of evolution of disease stages.</li> <li>Burden of Communicable and non-communicable diseases</li> <li>Policies and programs used in the control of important communicable and non communicable diseases,</li> <li>Issues involved in their implementation and evaluation;</li> <li>Appreciate the issues involved in managing and evaluating various National health programs</li> </ul>			
Contents	<ul> <li>Classification of diseases</li> <li>Burden of diseases</li> <li>Disease cycle / transmission</li> <li>Millennium Development goals</li> <li>National Health programs</li> <li>Communicable diseases</li> <li>Non-communicable diseases</li> </ul>			

PH004. Biostatistics 2 Weeks					
<b>Aim:</b> To introduce the basic statistical methods used in public health research. As part of this introduction, students will learn to make practical use of statistical computer packages.					
Key Topics	<ul> <li>Principles Of Biostatistics and Organization of Data</li> <li>Properties of measurement, Statistical Procedures and Analysis</li> <li>Sampling</li> <li>Developing indices, Measuring Reliability and validity, Life-Tables And Vital Statistics</li> <li>Analysis of data Statistical Methods and SPSS Application</li> </ul>				
Course content	<ul> <li>Organization of data - Primary and Secondary</li> <li>sources of data - Nature and functions of primary and</li> <li>Secondary data. Difference between scores and other non-score data.</li> <li>Properties of measurement - Measuring and</li> <li>interpretation of score/ other data - Methods of scaling <ul> <li>Nominal, Ordinal, Ratio and Interval scale.</li> </ul> </li> <li>Developing indices - Nature and function of an</li> <li>Index. Building composite scales- simple and weighted scale - Developing weighted scores by Statistical</li> <li>Methods - Data Reduction techniques.</li> <li>Measuring Reliability and validity of scales and such scales.</li> <li>Statistical Methods and Application through SPSS processing.</li> <li>Data Organization - Raw data files and Matrix data files.</li> <li>Transformation and Manipulation of SPSS file.</li> <li>Statistical Procedures. <ul> <li>Descriptive Statistics</li> <li>Univariate Statistics.</li> <li>Multivariate Statistics.</li> </ul> </li> </ul>				

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PH005. Population Science	ces	1 Week		
<i>Aim:</i> To present students sciences.	o present students some basic techniques and concepts in populations			
Key Topics	<ul> <li>Concepts Of Population And De</li> <li>Sources Of Data</li> <li>Mortality, Morbidity And Fertility</li> <li>Model Life Tables and Indirect M Estimating Vital statistics.</li> <li>Migration, Population Growth, A Problems, Projections</li> </ul>	Aethods of geing,		
Course content	<ul> <li>Concepts of Population and Devel</li> </ul>	lopment		
	<ul> <li>Meaning, Nature and demography,</li> <li>population growth, characteristics and Components of popula Demographic Transition</li> <li>Sources of data :Census, surveregistries - objectives and comp</li> <li>Fertility – Concept and definit terms like Fecundity, Sub-fecu conception, pregnancy, aborti live-birth, menarche, mensimenopause, family size, source data and their limitations. Fertility factors effecting fertility</li> <li>Mortality - Basic concepts, sources of mortality data and e statistic and measurement of ermeasures: Crude death rates, srates by age, sex, causes of ostatus and other characteristics; rates; Life tables: Meaning, type, functions and uses of construction of life tables from mortality comparisons; multipl life tables and cause specific life</li> <li>Migration</li> <li>Ageing Population</li> </ul>	structure, distribution; ition change, eys and bonents ions of basic ndity, fertility, on, still-birth, strual cycle, ces of fertility Measures of importance, rrors in death rors; Mortality specific death death, marital standardized assumptions, f life tables, census data, le decrement tables.		

## PH006. Women and Child Health and Gender Issues

2 Weeks

**Aim:** To impart an understanding of the scope of women and child health and to enable students to find and interpret relevant information on women and child health

Key Topics	<ul> <li>Women's Health – Concepts, Definition And Measures Customs, Norms, Attitudes And Practices In India</li> <li>Adolescent Sexual Health And Family Planning</li> <li>RTI's, STI And HIV/AIDS</li> <li>Millennium Development Goals And Government Programs In Reproductive Health</li> </ul>
Course Content	<ul> <li>Women's Health – concepts, definition and measures.</li> <li>Customs, norms, attitudes and practices pertaining to various aspects of women's health including menstruation, puberty, childbirth and menopause; sexual and reproductive rights; infertility</li> <li>Adolescent Sexual Health &amp; Contraception</li> <li>Role and involvement of men in RH.</li> <li>Methods of Family Planning</li> <li>Health Benefits of Family Planning</li> <li>Contraceptive Behavior, Measurement &amp; Service Delivery</li> <li>Quality of Family Planning Care</li> <li>Gender, autonomy, empowerment and status of women, domestic violence in India</li> <li>Maternal morbidity and mortality.</li> <li>Abortion, Family Planning</li> <li>RTIs &amp; STIs and HIV/AIDS</li> <li>Response of Govt. to Issues of Millennium Development Goals in the context of women and child health.</li> </ul>

## PH007. Health System & Policies in Public Health

2 Weeks

*Aim:* To introduce students the different types of services and different levels in health care delivery.

Key Topics	<ul> <li>Policy Making Process, With Historical, Ethical, Legal And Political Realities</li> <li>Basic Model And Function Of Health Service</li> <li>Indigenous Systems Of Medicine</li> <li>International Health</li> <li>Persistent and Widespread Issues In Providing Health Services</li> <li>Standard Frameworks For Policy Analysis</li> </ul>
Course Content	<ul> <li>Policy: <ul> <li>Understanding, need and goals for various policies related to public health - Health policy, population policy, nutritional policy, research policy, women policy, child policy etc.</li> <li>Policy environment</li> <li>Methods to assess the needs of for the policy development / assessment process.</li> <li>Frameworks for policy analysis, applying these to the assessment of current policies.</li> <li>Factors influencing the policy: external factors (interest groups as one example), politics and the like.</li> </ul> </li> <li>Health care system: <ul> <li>Primary Health Care institutions (sub-centers, primary Health centers, community health centers, district hospitals),</li> <li>Teaching hospitals, specialist hospitals, and health insurance and Central Government Health Scheme, defense health services, Railway health services.</li> </ul> </li> <li>Private Health care system: Private hospitals, Polyclinics, Nursing homes and dispensaries, one-doctor practices; Major voluntary health gencies;</li> <li>Planning at Central, State, District, Block and Village levels like Union Ministry of Health State Health Directorate, District Health Organization etc</li> <li>Private health sector entities like private hospitals, polyclinics, nursing homes and dispensaries, one-doctor practices; Major voluntary health sector entities like private hospitals, polyclinics, nursing homes and dispensaries, one-doctor practices; Major voluntary health sector entities like private hospitals, polyclinics, nursing homes and dispensaries, one-doctor practices; Major voluntary health sector entities like private hospitals, polyclinics, nursing homes and dispensaries, one-doctor practices; Major voluntary health sector entities like private hospitals, polyclinics, nursing homes and dispensaries, one-doctor practices; Major voluntary health agencies;</li> </ul>

•	<ul> <li>Unani.</li> <li>Guided visits to one institution in each of the following category viz. PHC, CHC, Taluk Hospital, General Hospital, sub-centre and Anganwadi are undertaken to help the learning process</li> <li>Health Care Delivery Structure: <ul> <li>Central : State, District, Block and Village levels like Union Ministry of Health and Family Welfare, Directorate General of Health Services, Central Council of Health,</li> <li>State level : Ministry of Health, State Health Directorate, District Health Organization etc</li> <li>In-sectoral co-ordination</li> </ul> </li> </ul>
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*Aim:* To understand ethical issues involved in epidemiology and public health practise and research

Key Topics	<ul> <li>History Of Ethics In Health Research</li> <li>Theories And Principles And Guidelines Of Research</li> <li>Ethics Principles For Ethical Decision Making</li> <li>OHRP And FWA Approvals And Institutionalising Ethics</li> </ul>	
Course Content	<ul> <li>History of ethics in health research, from Nuremburg trials, Helsinki principles, the Belmont Report and the ICMR guidelines, Govt. of India Regulations,</li> <li>Theories and Principles of Research Ethics</li> <li>The various bioethics guidelines, Nuremburg, Helsinki, CIOMS, UNAIDS, Nuffield, GCP, etc</li> <li>Concepts in research ethics – confidentiality and privacy, informed consent, vulnerable subjects and special treatments, standards of care – principles, review processes etc.</li> <li>Application of the various principles for ethical decision making</li> <li>Institutionalising ethics – formation of IRBS and development of guidelines including OHRP and FWA approvals.</li> </ul>	

## PH009. Health Economics & Health Care Financing

3 Weeks

**Aim:** To introduce economic ideas that can be used in pursuit of better health and health care. Students will be helped to appraise strengths and limitations of these ideas.

Key Topics	<ul> <li>Basics Of Health Economics And Financing</li> <li>Sector Reforms</li> <li>Fundamentals Of Budgeting And Financial Management Cost-Benefit Analysis: Theory &amp; Techniques</li> <li>Health Care Financing – Case Studies</li> <li>Medical Insurance and Public Private Partnerships.</li> </ul>		
Course Content	<ul> <li>Analyze determinants of demand, supply and costs of health service</li> <li>Apply the concepts of elasticity, marginal analysis and opportunity cost</li> <li>Understand the basic market model in different aspects of health care, cases of market failure, roles and limitations of market and government in the finance and organization of health care</li> <li>Understand how different health systems generate incentives to the society, and the likely outcomes in terms of efficiency and equity</li> <li>Understand issues in measurement of costs and benefits of health care</li> <li>Understand the principles of economic evaluation as applied to health care</li> <li>Cost effectiveness analysis in health care interventions</li> <li>Quality of life and statistics in health economic evaluation including QALY's and DALY's</li> </ul>		

PH012. Environm	nental Health and Sustainable Development 3 Weeks			
	<b>Aim:</b> The course provides the comprehensive knowledge in issues related to environment affecting health and means of sustainable development.			
Key Topics	<ul> <li>Public Health Ecology</li> <li>Air And Noise Pollution Control</li> <li>Water Pollution, Solid Waste Management And Hazardous Waste</li> <li>Sustainable Development And The Environment</li> <li>Waste Minimization &amp; Cleaner Production</li> <li>Air and Noise Pollution Control: Definition of air</li> </ul>			
	<ul> <li>pollution – pollutants and their sources – effects on human health, vegetation and climate of air pollution – air pollution control legislation – noise pollution – sources and effects – control measures.</li> <li>Water Pollution: Definition, sources, classification of water pollutants – organic waste, oxygen demanding waste, disease causing wastes, synthetic organic compounds. Sewage and agricultural run – off, inorganic pollutants suspended solids and sediments, radioactive materials, BOD, COD, Waste water treatment- primary secondary, tertiary.</li> <li>Solid waste management – classification, origin, methods of solid waste treatment and disposal- compositing, sanitary land filling, thermal process (incineration, Pyrolysis) Recycling and reuse.</li> <li>Hazardous waste – sources, identification and management of hazardous waste – treatment and disposal</li> <li>Development and The Environment: Climate change - ozone depletion global warming, green house effect.</li> </ul>			
	<ul> <li>From unsustainable to sustainable development – urban problems related to energy – water conservation, rainwater harvesting, watershed management – resettlement and rehabilitation of people – its problems and concerns.</li> <li>Waste Minimization &amp; Cleaner Production: Introduction, waste minimization in industries – Distilleries, textile industry, leather industry – cleaner production related to the above industries.</li> </ul>			

## PH013. Nutrition and Food Safety in Public Health

2 Weeks

*Aim:* This module covers the basics of human and community nutrition. Issues related to food safety are also covered.

Key Topics	<ul> <li>Principles Of Nutrition</li> <li>Disease Specific Nutrition</li> <li>Community Nutrition And Nutritional Assessment</li> <li>Policy And Programmes For Nutrition Related Issues</li> <li>Food Safety</li> </ul>
Course Content	<ul> <li>Basics of Nutrition: Importance of nutrition, meal pattern and balanced diet for preschooler school going children, adolescents, pregnant &amp; lactating mothers, old age, athletes, space nutrition</li> <li>Disease specific Nutrition: Diet modifications during various diseased condition diabetes, obesity, heart diseases, civil and kidney, TB, HIV</li> <li>Community Nutrition: Deficiency disorders and dietary management – PCM, anemia, goiter and vitamin &amp; mineral deficiency. Prevalence of under nutrition and malnutrition in India – Assessment of nutritional status – anthropometric measurements – clinical examination delay survey – malnutrition infection and infestation effect of malnutrition in infancies, pregnant &amp; nursing mothers – Nutrition organization programmes – National , international &amp; voluntary organizations – undertaken to combat malnutrition</li> <li>Policy and programmes for nutrition related Issues</li> <li>Food Safety: General principles of hygiene – importance of food borne illness – prevention of contamination, food toxicants, food additives, aduthathur and food standers – Importance of safe drinking water – purification methods.</li> </ul>

PH014. Health Co Commu	ommunication and Behavior Change 2 Weeks nication		
communication for	<b>Aim:</b> The purpose of this model is to introduce different models of communication for use in health promotion activities and also in community based health activities.		
Key Topics	<ul> <li>Basics Of Communication</li> <li>Behavioral Change Model,</li> <li>BCC, Monitoring Behavioral Change</li> <li>Communication Research</li> </ul>		
Course Content	Communication Research		

PH015. Research	n Methodology	2 Weeks	
<b>Aim:</b> The students will be able understand various steps research Able to design and develop research proposals			
Key Topics	<ul> <li>Quantitative And Qualitative</li> <li>Data Management: Packages For Analysis – Quantitative And Qualitative</li> <li>Health Care Organizations : Public Health System And Its Boundaries</li> <li>Comparative Health Systems</li> </ul>		
Course Content	<ul> <li>Basics of Research - Definitions and</li> <li>Uses of Research in public health</li> <li>Formulation of research problems</li> <li>Developing hypothesis</li> <li>Writing research questions</li> <li>Sampling: How much sample and how principles of sampling and terminology</li> <li>Design and development of Interview s questionnaire construction, pre-testing validity)</li> <li>Research ethics (protection of human s Data collection – Filed work, mapping a operations, selecting of respondents ar research projects</li> <li>Data management - editing, entry and sets for analysis</li> <li>Data analysis using spss/epi. Info/stata</li> <li>Qualitative research</li> <li>Development of conceptual fram</li> <li>Qualitative methods: FGDs, inde biographies, participatory metho observation etc</li> <li>Data collection, recording</li> </ul>	to choose , schedule, (reliability and subjects) , and listing nd MIS for major preparing data nework, epth interviews, ds, participant	

## PH016. Health Program Management

**Aim:** The overall aim of the Module is to train the students in project management with special focus on formulation, implementation, supervision and evaluation.

Key Topics	<ul> <li>Principles Of Planning, Management,</li> <li>PIME, HMIS</li> <li>Management Of Health Services</li> <li>Disaster Management With Focus On Nutrition, And Livelihood Assistance</li> </ul>		
Course Content	<ul> <li>Principles of Management and results based management</li> <li>Project management cycle</li> <li>Situational analysis - SWOT</li> <li>Strategy formulation (formulation of alternatives and selection of a strategy)</li> <li>Planning tools: Log frame, PERT, CPM</li> <li>Quality assurance in project management</li> <li>Activity based implementation plan</li> <li>Human aspects of project management like motivating people, team building, improving personal influence and effectiveness.</li> <li>Gender issues in Project Management.</li> <li>Monitoring</li> <li>MIS</li> <li>Evaluating the projects</li> <li>Developing action plans for project implementation</li> </ul>		

## SYLLABUS & CURRICULUM FOR SEMESTER III & IV

SPECIALIZATIONS

	Subject	Module	Credits
Sl No	Code		
1	PH018	Strategic management	4
2	PH019	Organisation Behavior and Design	4
3	PH020	Human Resource Development	4
4	PH021	Quality Assurance and Total Quality Management	4
5	PH022	Management Information and Evaluation System	4
6	PH023	Social entrepreneurship + Marketing	4
SEMIS	SEMISTER IV		
7	PH024	Internship with health care organization – Thesis writing	30
		and presentation	
Т	OTAL		54

## **1.** Health Management Specialization - (III & IV Semester)

## PH0018 Strategic Management

Introduction to the strategic management- Vision, Mission, Strategy framework for institutional approach to public health - Public-Private Partnership as a Strategic Public Health Management - Case studies in Strategic Management - TQM as a public health management strategy - Healthy Plan it -Public Health Planning - Utilisation of Health Services - (Public/Private facilities & Urban/Rural) Human Resource challenges and issues in Public Health Management - Models in Healthcare Delivery – Delegation - Change Management Problem solving tools - Country/Region Strategy planning from public health perspective – Field Visits

## PH0019 Organisation Behaviour and Design

Health services Org-Systems - The changing health care system - Ecology of Healthcare -Organizations - Manager and Managerial Activity. Learning: Classical Conditioning - Social Learning - Operant Conditioning - Schedules of reinforcement. Motivation : Define Motivation -Myths about Motivation - Theories of motivation. Leadership: Understand what leadership is and what is not - Key features of leadership perspective - Challenges in healthcare organizations - Distinction between leadership and management. Groups and teams: Stages of team development- Team effectiveness - Understanding and improving team performance - A model of Work Design: Psychological Approach - Technical Approach team effectiveness. Approaches to work design - Changes in design of health care work - Dividing work into jobs Power and Politics: Power, influence and politics - Definition - Sources of Power - Abuse of Power in Organizations - Power strategies and tactics - Transactional Analysis(TA). Organizational design: Various types of organizational design - Organizational Structure -Organizational Culture. Organizational performance : Efficiency and effectiveness

## PH0019 Human Resource Development in Public Health

<u>Preparatory</u>: Essential principles of systems Theory. <u>Foundational</u>: Evolutionary Psychology Model of Individual Human Behaviour - Systems model and evolving understanding of collectives and organisations. <u>Core Learning</u>: The HRM processes cycle from job (role) analysis, recruitment, training, career development, performance evaluation and enhancement, compensation, communication, decisions, workplace issues, organisational culture, leadership. <u>Applicatory</u>: Strategic HRM, Contemporary issues, Tools relevant to systems practice in organisational HRM context.

## PH0020 Quality Assurance and Total Quality management

**Introduction to quality :** Definition, concept, History - TQM framework - Benefits, Awareness and Obstacles – Quality – Vision, Mission and Policy Statements - Customer Focus – Customer Perception of Quality, Translating needs into requirements, -Principles and Philosophies of Quality Management: Overview of the contributions of Walter Shewhart, Deming & Juran and others- Concepts of quality circle - Japanese 5S Principles and 8D Methodology Dimensions of Quality - Quality assurance - A Model Defining Quality - Measuring Quality -Six Sigma - Quality assessment : Concept and tools - Improving Quality -Institutionalizing QA

#### PH0021 Management Information and Evaluation System

Information System in Health care – Perspectives on information systems — The basic concepts - Steps and approaches in developing HMIS- Reviewing the existing system . Defining data needs - data flow - Designing the data collection and reporting tools - procedures for data processing - Monitoring and evaluating the system - Dimensions of information systems - Contemporary Approaches to Information Systems – Learning to Use Information Systems – New Opportunities with Technology - HMIS in Various National Health Programs

#### PH0022 Social Entrepreneurship and marketing in public Health

Introduction to Entrepreneurship - Commercial and Social, Frameworks for Social Entrepreneurship - Managing for Social Enterprises – Culture, Leadership and Strategy – case studies in Social Entrepreneurship – NGO management - guidelines & regulations and management – Concepts of marketing- role of Marketing in Health care – Social Marketing – process and case studies

Sl No	Subject	Module	Credits
	Code		
		Semester – III	
1	PH025	Epidemiology and principles of clinical research	4
2	PH026	Drug discovery and Development	4
3	PH027	Ethics in clinical trials	2
4	PH028	Drug safety and pharmacovigilence	4
5	PH029	Statistics and Data Management for clinical research	4
6	PH030	Designing of clinical trials	4
7	PH031	Regulatory affairs in clinical research	4
8	PH032	Management of clinical trials	4
		Semester – IV	
9	PH033	Internship with industry, Thesis writing and presentation	24
TOTAL			54

### 2. Clinical Trials Specialization (III & IV Semester)

### PH025 EPIDEMIOLOGY AND PRINICPLES OF CLINICAL RESEARCH

Epidemiology and research Designs - Introduction to Clinical Research - Pre clinical drug development process with reference to recent advances - Various stages of clinical trials (Phase I to Phase IV) - Types of trials (Bioequivalence, superiority etc) - Good Practices (GCP,GMP,GLP)

### PH026 DRUG DISCOVERY AND DEVELOPMENT

Overview of Drug Development Process - ADME, Pharmacodynamics & Pharmacokinetics -Preclinical Toxicity studies - Cost of drug development & ethical consideration including IPR issues - Regulatory process in preclinical drug development

## PH027 ETHICS IN CLINCIAL TRIALS

Principles of ICH – GCP - Ethical Principles and their origin - Ethics in clinical research: As per ICMR & GCP - Ethics committees: Roles & responsibility of IEC and IRB - Ethics in relation to vulnerable groups & special situations

### PH028 DRUG SAFTEY & PHARMACOVIGILANCE

Introduction to Pharmacovigilance - Pharmacovigilance in India & globally. - Definitions of AE, ADR, SAE, UADR and its mechanisms with Drug interaction - Introduction to Pharmaco-economics - ADR recording & reporting:, Monitoring in clinical trials

#### PH029 STATISTICS AND Data management FOR CLINCIAL RESEARCH

Role of Biostatistics in clinical trial. - Statistical tests of significance and their uses (Examples) - Softwares in Clinical Research - Data management methods in clinical trials - Computer applications in clinical resrach

#### PH030 DESIGNING OF CLINCIAL TRIALS

Clinical trial design: Types of study designs - Sampling, sample size, Inclusion and Exclusion criteria - Randomization and its types - Definition of protocol, its importance and purpose - Protocol designing and SOPs

#### PH031 REGULATORY AFFAIRS IN CLINCAL RESEARCH

Regulatory Authority in India (DCGI & CDSCO) - Schedule Y of Drugs & Cosmetics Act - International Scenario of Regulatory Aspects: FDA, CFR, - Essential documents in clinical research - Regulatory aspects of preclinical drug development

### PH032 MANAGEMENT OF CLINICAL TRIALS

Principles and phases of Project Management - Medical writing in clinical research and its importance - CRF designing and data retrieval from CRF - Database designing and soft ware for clinical data management - Monitoring and its role in clinical trials & site management