RESOURCE SHARING AMONG ISRO LIBRARIES : A CASE STUDY OF CONSORTIA APPROACH

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<u>Abstract</u>: The paper presents a practical step by step approach and efforts made to achieve huge savings in acquisition expenditures and creative resources sharing among a group of libraries working under a single parent institution, namely, Indian Space Research Organisation (ISRO). Actual cases of substantial savings in subscription to costly journals, CD-ROM databases and conference volumes in the way of consortia price and/or combination (print and electronic) subscription prices are depicted with appropriate tables and charts.

<u>**Keywords</u>**: Resource sharing; ISRO libraries; Cooperative acquisition; Consortia approach; Journal subscription; CD-ROM databases.</u>

1. Introduction:

The much talked resource sharing and library networking in Indian context often fails to reach the bottom/operational level to reap fruits in terms of increased service and/or decreased cost. The bottom-upward approach to resource sharing is rare. As such there are no practical efforts like that of even 'conspectus' of RLG (Sridhar, 1997). Not many sincere attempts are made to narrow the gap between idealistic theoretical slogans and the practical implementations (Sridhar, 1995). The latest addition to list of slogans is `consortia approach'. It is not new to libraries as cooperative acquisition as a way collective decision making existed before. `Consortia approach' to e-journals is a

TABLE 1: COSTLY JOURNALS CANCELLED BY ISAC LIBRARY						
Year	Year No. of Titles Amount					
		(Rs in lakhs <u>)</u>				
1989	13	0.60				
1990	62	4.00				
1991	16	1.43				
1992	86	14.27				
1993	1	0.37				
1998	25	11.85				
2000	11	3.98				
2001	18	7.81				
2002	20	6.03				
Total	252	50.34				

marketing strategy of commercial publishers to get continuous longer commitment from a group of libraries for their journals. There has been a `journal war' between scientists (authors) and commercial publishers who are working with as high a margin as 35% in spite of the fact that production cost of ejournals is very low as compared to print versions. Savings are estimated to be about 40-50% on distribution cost and 30% on paper cost in case of ejournals. Scientists (Public Library of Science) have pleaded for reduced prices for e-journals and free access to back issues of e-journals (after six months) and subsequently resorted to publishing competitive ejournals (The Economist, 2001).

Steep reduction in buying power of libraries, in the recent past, needs no overemphasis. Libraries have been combating the fiscal constraints mostly by canceling the costly and less used journals based on use studies and user opinion and try to depend on other libraries. Table 1 depicts the number and the cost (at the time of cancellation) of many costly journals cancelled by ISAC library over a decade or so (Sridhar, 1986, 1988). As could be seen from the table, as many as 252 costly journals worth over Rs. 50

lakhs were cancelled during last decade. Depending on content page services, exchanging with in-house publications, trying to obtain on gratis, etc., have already been substantially explored by most of libraries. However, like publishers of journals, libraries also need to have new strategies to face the unending fiscal constraints. An attempt is made here to present steps taken by ISRO libraries to work quietly and differently in this direction. This paper presents those decisions and follow-up actions taken as well as the implementation problems faced and the resultant benefits derived in the form of a case study.

TABL	E 2 : SAVIN	GS ACHIEVED OV	ER
THE Y	YEARS BY	ISAC LIBRARY	
YEAR	REGULAR	CONCESSIONAL	SAVINGS
	PRICE	PRICE	
	AIAA CO	NFERENCE PAPEI	RS
2001	\$ 5500	\$ 2500	\$ 3000
	AEROSPA	CE DATABASE ON	N CD-ROM
1995	\$ 4890	\$ 3912	\$ 978
1996	\$ 4890	\$ 3912	\$ 978
	INSPEC	DATABASE ON C	D-ROM
1993	\$ 7500	\$ 3500	\$ 4000
1994	\$ 8100	\$ 3785	\$ 4315
1995	\$ 8100	\$ 3785	\$ 4315
1996	\$ 9095	\$ 4550	\$ 4545
1997	\$ 9550	\$ 4780	\$ 4770
TOTAI	Ĺ		\$ 26901

<u>2. Genesis</u>: Like other libraries in the country, there has been an informal but naturally marginal activity of inter library loan and other mutual help among ISRO libraries. Efforts were also put in to implement uniform library management software to enable remote networked access of holdings of about a dozen libraries within the organisation.

Taking advantage of changed pricing policies of publishers coupled with availability of new media like CD-

ROM, ISAC library could save about \$ 27,000 during last few years (Table 2). All these savings are achieved by making use of concessional prices extended for print subscribers and incidentally other sister organisationsdid have print subscriptions. The latest being \$ 3000 during 2001 on AIAA papers using order of VSSC for CD-ROM version. Having done so and with the encouragement and permission from the top management an effort is made during 2001 to develop a practical agenda (Table 3) for the entire group of libraries to increase savings on these accounts without any reduction in services to the customers.

3. Background Data:

Having assumed the responsibility, ISAC library circulated agenda among librarians of major centres during April/May 2001 seeking specific data about Journals, CD-ROM databases, package deals and standing orders. In the first phase, using ABC analysis, efforts were restricted only to costly journals (i.e, those costing >\$500), CD-ROM databases, package deals and standing orders (each costing >\$250). Relevant data was initially gathered from four major libraries. However, as the data was processed to seek consortia/ multiple copy / combination subscription prices (print and CD-ROM or online), a separate request letter was sent to other ten ISRO libraries and the data received from six of them (since remaining libraries did not

TABLE 3 :AGENDAAREAS

- journal subscriptions (> \$ 500)
- database subscriptions

• other standing orders (> \$250)

- **OPTIONS**
- multiple copy subscriptioncombination subscription
- combination subscription
 sharing complimentary access to ejournals
- membership subscriptions & package offers to the group
- non-overlapping subscription to exceptionally priced standing orders
- REGULAR EXCHANGE OF DATA
 CD-ROM databases and print equivalents held/ subscribed
- costly journals subscribed
- complimentary INTERNET access to journals for sharing
- categories of SRIM subscribed
- exceptionally priced serials, package deals & standing orders

have these costly acquisitions) was also appended to ensure that they are also included for the benefits of consortia/ multiple copy/ combination subscription prices.

A quick look at the data so gathered (Table 4 and Chart 1) revealed that four major centre libraries (VSSC, SAC, ISAC and SHAR) put together but independently spend about Rs. 482 lakhs on acquisition of books, reports, journals, databases and other

TABLE 4 : ACQUISITION BUDGET OF FOURMAJOR ISRO LIBRARIES				
CENTRE		<i>OTHER</i>)) JLS (<\$50		RS TOTAL
ISAC	48	12	39	99
SAC	51	19	23	93
SHAR	8	12	20	40
VSSC	148	12	90	250
TOTAL	255	55	172	482

CHART 1 : BUDGET OF MAJOR ISRO LIBRARIES

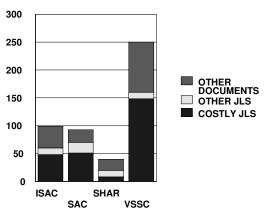
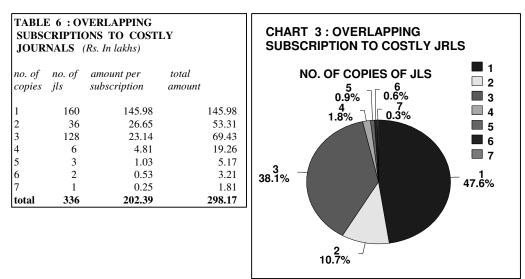


CHART 2: COSTLY JOURNALS SUBSCRIBED BY ISRO LIBRARIES ISAC SAC SHAR VSSC NRSA ISRO H LEO^{\$} NØ. ADRIN AMOUNT (Rs. in ISTRAC Lakhs MCF 100 200 300 0 50 150 250

TABLE 5 : CO	OSTLY JF	RLS
SUBSCRIBED	BY ISRO	LIBRARIES

SUBSCRID	ED DI ISKO) LIDKAKIES
LIBRARY	NO. OF	RS. IN
	JLS >\$500	LAKHS
ISAC	154	48.39
SAC	167	50.92
SHAR	22	8.13
VSSC	251	148.32
NRSA	25	11.34
ISRO HQ.	19	12.92
LEOS	8	5.23
ADRIN	10	8.09
ISTRAC	6	1.99
MCF	8	2.58
TOTAL	670	297.91

information material (Total budget of all libraries of ISRO is over 600 lakhs). Journals each costing over \$ 500 in four major libraries alone consume Rs. 255 lakhs. Further, Table 6 and Chart 3 depict that ten ISRO libraries put together spend about Rs. 300 lakhs on 386 unique titles of costly journals with overlapping subscriptions to the extent of 52% (Rs. 152 lakhs). In addition, the over lapping subscriptions to CD-ROM databases and costly standing orders like that of AIAA and IEEE conference volumes consumed another Rs. 70 lakhs.



4. <u>Meeting of Librarians</u>:

With the above data on hand, it was decided to have a meeting of four centre librarians to decide on (i) elimination of duplication and to share costly resources wherever possible, (ii) exchange of benefit of complementary/online access to journals to save on print subscription (iii) opt for combined subscription on consortia price or combination subscription price wherever available, and (iv) explore other ways of sharing costly resources. Accordingly a meeting held on 14.9.2001 took note of the fact that resource sharing and inter library cooperation has already been practiced by ISRO libraries among themselves as well as with other libraries in the respective cities/ region. In order to effectively face the budget crunch and increased prices of information materials and conversion rates for hard currencies the need to gear up for more creative resource sharing was felt. The two-fold purpose of the meeting was to increase the value of services to customers and to save on the expenditure of ISRO libraries. A sort of cooperative acquisition and/or consortia approach based on ABC analysis looked practical and useful as an initial step.

The meeting deliberated in greater detail and decided to take action as noted below and also to resolve certain operational problems like payment, follow up, supply destination, etc. Publishers/ suppliers have to be requested to extend proportional benefit to each participant library and receive payment from different libraries and to effect supply directly to individual libraries.

5. Broad areas of collective decisions:

CD-ROM databases: ISRO libraries subscribe to CD-ROM databases as shown in Table 7. The concessional prices for additional copies are substantial as depicted in the Table. It has been agreed to that ISAC library will cancel subscription to Ulrich+, Aerospace and Compendex databases and depend on VSSC library. In turn, VSSC library will cancel BIP+ and depend on ISAC library. Further VSSC library will change subscription to Ulrich+ for alternate year basis.

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Title	No. of	^c Price	Add	l. Copy	Saving
	Libra		price	1.	2000
1. Aerospace Database	3	\$ 4890			880
2. Books in Print Ondisc	2				
a) With reviews		UKP 125	0 80	0	450
b) without reviews		UKP 87:		00	
3. Ei-Compendex (Dialog)	2	\$ 6795	5 638	7	408
INSPEC On Disc	3	UKP 693	5 510	00	3670
5. NTIS	2				
a)Siverplatter		\$ 3000		1	649
b)Dialog		\$ 3000	2820)	
Ulrich ondisc	2	UKP 57:	5 40	0	175
TOTAL		U	KP 42	95 +	\$ 1937
TABLE 8: OVERLAP	PING	SUBSCRI	PTION 1	ГО (SR	IM)
MICROFIC	CHE I	REPORTS			
Cat. No. Category Nan	ıe	1	Vo. of	No. oj	f. Saving
		7			
			ibraries.	report	s/yr (in Rs.
1.46E STRUCTURAL	L MEC		2	report 76	ts/ yr (in Rs. 19000
1. 46E STRUCTURAI 2. 49A ANTENNAS	L MEC		2 2		
2. 49A ANTENNAS 3. 49B CIRCUITS		CHANICS	2 2 2	76 6 8	19000 1500 2000
2. 49A ANTENNAS	NIC E	CHANICS	2 2	76 6	19000 1500
2. 49A ANTENNAS 3. 49B CIRCUITS 4. 49E OPTOELECTRO	NIC E 1S	CHANICS DEVICES	2 2 2	76 6 8	19000 1500 2000
2. 49A ANTENNAS 3. 49B CIRCUITS 4. 49E OPTOELECTRO & SYSTEM	NIC E 1S FTWA	CHANICS DEVICES ARE	2 2 2 2 2 2	76 6 8 82	19000 1500 2000 20500
2. 49A ANTENNAS 3. 49B CIRCUITS 4. 49E OPTOELECTRO & SYSTEM 5. 62B COMPUTER SO	NIC E 1S FTWA N PRO	CHANICS DEVICES ARE DPULSION	2 2 2 2 2 2 2 2 2 2	76 6 8 82 400	19000 1500 2000 20500 100000
2. 49A ANTENNAS 3. 49B CIRCUITS 4. 49E OPTOELECTRO & SYSTEM 5. 62B COMPUTER SO 6. 81B ELECTRIC & IO	NIC E 1S FTWA N PRO LLAN	CHANICS DEVICES NRE DPULSION T TANKS	2 2 2 2 2 2 2 2 2 2 2	76 6 8 82 400 12	19000 1500 2000 20500 100000 3000 750
2. 49A ANTENNAS 3. 49B CIRCUITS 4. 49E OPTOELECTRO & SYSTEM 5. 62B COMPUTER SO 6. 81B ELECTRIC & IO 7. 81C FUEL & PROPEI	NIC E IS FTWA N PRO LLAN ELLAN	CHANICS DEVICES NRE DPULSION T TANKS	2 2 2 2 2 2 2 2 2 2	76 6 8 82 400 12 3	19000 1500 2000 20500 100000 3000 750
 2. 49A ANTENNAS 3. 49B CIRCUITS 4. 49E OPTOELECTRO & SYSTEM 5. 62B COMPUTER SO 6. 81B ELECTRIC & IO 7. 81C FUEL & PROPEI 8. 81H ROCKET PROPEI 	NIC E 1S FTWA N PRO LLAN ELLAN S RAJE	CHANICS DEVICES RE DPULSION T TANKS VTS CTORIES	2 2 2 2 2 2 2 2 2 2 2	76 6 8 82 400 12 3 19	19000 1500 2000 20500 100000 3000 750 4750
 2. 49A ANTENNAS 3. 49B CIRCUITS 4. 49E OPTOELECTRO & SYSTEM 5. 62B COMPUTER SO 6. 81B ELECTRIC & IO 7. 81C FUEL & PROPEJ 8. 81H ROCKET PROPEJ 8. 81H ROCKET PROPEJ 9. 84A ASTRONAUTIC 10.84D SPACECRAFT T 	NIC E IS FTWA N PRO LLAN ELLAN S RAJE MECH I VEH	CHANICS DEVICES RE DPULSION T TANKS NTS CTORIES IANICS IICLES	2 2 2 2 2 2 2 2 2 2 2 2 2	76 6 8 82 400 12 3 19 59	19000 1500 2000 20500 100000 3000 750 4750 14750
2. 49A ANTENNAS 3. 49B CIRCUITS 4. 49E OPTOELECTRO & SYSTEM 5. 62B COMPUTER SO 6. 81B ELECTRIC & IO 7. 81C FUEL & PROPEJ 8. 81H ROCKET PROPEJ 8. 81H ROCKET PROPEJ 9. 84A ASTRONAUTIC 10.84D SPACECRAFT T & FLIGHT 11.84E SPACE LAUNCI	NIC E IS FTWA N PRO LLAN ELLAN S RAJE MECH I VEH F EQU	CHANICS DEVICES RE DPULSION T TANKS NTS CTORIES IANICS IICLES	2 2 2 2 2 2 2 2 2 2 2 2 2 2	76 6 8 82 400 12 3 19 59 11	19000 1500 2000 20500 100000 3000 750 4750 14750 2750

All additional copy subscriptions will be at reduced prices as indicated in Table 7. The cancellations would save about \$ 11,685 + Pound 2115 per year and availing additional copy price would save another \$ 1089 + Pound 3670 per year.

> IEEE AIAA and conference volumes: As did for the year 2001, subscription for all AIAA papers will be made for one print (for ISAC) and one set CD-ROM (for VSSC) at \$ 8000 per annum saving \$ 3000 per year. The standing order procurement of about 300 conference volumes of IEEE per year (POP

+) as a package deal cost \$ 29,995 per year. Where as, print plus online access cost only \$ 40,990 resulting in a saving of about \$19,000 per year. It was decided to explore and opt for the combination subscription by ISAC and VSSC libraries.

<u>SRIM Reports</u>: The overlapping subscriptions to 12 subcategories of SRIM (Selected Research in Microfiche) as per Table 8 were examined and decided to eliminate duplication thus saving about Rs. 1.94 lakhs per year.

Journals: ISAC library identified 12 costly journals worth Rs.5.55 lakhs having overlapping subscriptions and came forward to propose their cancellation. Similar lists are being prepared by other libraries. Selected list of free e-journals worth Rs. 2.37 lakhs (Appendix I) and selected list of e-journals available free against print subscriptions worth Rs. 21.50 lakhs (Appendix II) prepared by ISAC library were also circulated among all ISRO libraries to consider cancellation of print subscriptions and to depend on free/ complimentary e-journals. Table 9 provides list of selected costly journals having reduced consortia/ additional copy price. It was decided to avail the offer by

TABLE 9 : CONSORTIA/ MULTIPLE COPY PRICE FOR SELECTED COSTLY JOURNALS

Title	No. of Libraries		nsortia Price Discount	Saving (in Rs.)
1. MATERIALS SCIENCE & TECHNOLOGY	2	\$ 1429	\$ 525	45200
2. SPACE TECHNOLOGY / LISTER SCIENCE	3	\$ 800	\$ 760	6000
3. IEEE ALL SOCIETY PERIODICALS PACKAGE	-	Rs. 1684750		126356
(106 TITLES)	-			
4. IEEE CSLSP PACKAGE (17 TITLES)	1	503500	2.5%	12587
5. IEEE COMPUTER GRAPHICS & APPL.	3	32650	2.5%	2448
6. IEEE COMPUTER MAGAZINE / IEEE	2	50450	2.5%	2522
7. IEEE INTELLIGENT SYSTEMS MAGAZINE	3	30450	2.5%	2283
8. IEEE INTERNET COMPUTING MAGAZINE	2	30750	2.5%	1537
9. IEEE JL. ON SELECTED AREAS IN COMM.	1	24450	2.5%	611
10. IEEE PROCEEDINGS / IEEE	7	31500	2.5%	5512
11. IEEE SOFTWARE MAGAZINE / IEEE	2	33500	2.5%	1675
12. IEEE SPECTRUM / IEEE	3	12250	2.5%	918
13. IEEE TRANS. ON COMPUTERS / IEEE	2	59900	2.5%	2995
14. IEEE TRANS. ON ELECTRON DEVICES	1	42850	2.5%	1071
15. IEEE TRANS. ON IMAGE PROCESSING	2	4575	2.5%	2287
16. IEEE TRANS. ON MICROWAVE THEORY	1	37300	2.5%	932
17. IEEE TRANS. ON NEURAL NETWORKS	1	35200	2.5%	880
18. IEEE TRANS. ON PATTERN ANALYSIS	1	55900	2.5%	1397
19. IEEE TRANS. ON SIGNAL PROCESSING	3	49050	2.5%	3678
20. IEEE TRANS. ON SOFTWARE ENGG.	3	55400	2.5%	4105
21. INTNL. JL. OF GEOGRAPHICAL INF. SC.	4	37748	3%	4530
22. INTNL. JL. OF REMOTE SENSING	4	127836	3%	15340
Total			2.4	5 lakhs

all libraries concerned, thus saving about Rs. 2.45 lakhs per year. It is interesting to note that subscription to 'Material science and technology' is \$1429 whereas subscription to second copy cost only \$525 thus a saving of Rs. 45200 per year on second copy alone. For a large number of journals, publishers/ suppliers have either not responded or positively responded with concessional multiple copy/ combination subscription prices. Hence, it was decided to go ahead with renewals of such journals for the year 2002 in the usual way with a note to review them periodically for future pricing policies.

e-Journals: Combination subscriptions like one print and additional copy in e-form save almost 80% to libraries. Table 10 lists such journals available through online access at a marginal additional cost. Similarly IEEE's electronics library (IEL) option has a huge saving if ultimate users are prepared for accepting e-journals (Table 11). In addition to all IEEE Journals, conference proceedings and standards, it provides free access to back issues since 1988, access to IEE journals and conference proceedings as well as a subset of INSPEC database hyper-linked to original articles. It has been decided to put these two options before users and library committees in the form of sample/ trial access to e-journals to assess the acceptance of users and take decision later in due course if user-acceptance to e-journals is positive. On a trial basis, ISAC library has decided to go for e-version of *IEE proceedings* in combination with print subscription of other ISRO libraries saving Rs.9600.

TABLE 10 : COSTLY JOURNALS HAVING MARGINAL
ADDDITIONAL COST FOR ONLINE ACCESS

Title	No.of	Prie	<u>ce</u>		Saving
	Libraries	Print	Electronic	: P+E	in Rs.
1. AIAA JOURNAL	2	\$ 1075	\$1075	\$1235	32000
2. ELECTRONICS LETTERS	2	P 792	P 792	P 876	4200
3. IEE PROCEEDINGS (ALL 12 PARTS	3	P1920	P 1920	P2016	9600
4. INTNL. JL. OF SATELLITE COMMUNICATIONS	3	\$ 1620	\$1620	\$1701	8100
5. JOURNAL OF CLIMATE	2	\$ 446	\$ 349	\$ 469	1150
6. JOURNAL OF GUIDANCE, CONTROL &	6	\$ 595	\$ 595	\$ 685	22500
DYNAMICS					
7. JOURNAL OF PROPULSION AND POWER	3	\$ 635	\$ 635	\$ 730	9500
8. JOURNAL OF SPACECRAFT AND ROCKETS	6	\$ 555	\$ 555	\$ 640	21250
9. MONTHLY WEATHER REVIEW /	2	\$ 420	\$ 338	\$ 443	1150
10. QUALITY & RELIABILITY ENGINEERING	2	\$1380	\$ 1380	\$1449	3450
11. SOFTWARE: PRACTICE & EXPERIENCE	2	\$2380	\$ 2380	\$2449	3450
			Total	1.1	6 lakhs

	TABLE 11 : IEEE'S ELECTRONIC LIBRARY (IEL)					
	FORMAT	SITE 1	SITE 2	SITE3		
Γ	STAND ALONE CD-ROM	\$59,995	\$38,850	\$27,295		
Γ	WEB VERSION	\$91,995	\$39,000	\$39,000		
	IEL includes all IEEE & IEE journals, conference volumes & standards with back files since 1988 and a subset of INSPEC database with hyperlink to primary papers.					

<u>Other issues</u>: The meeting also deliberated other related issues like effective use of `spacenet' for resource sharing among ISRO libraries, division of archiving

responsibility for bound journals, exploring ways of resource sharing in other areas like less costly information materials, standards, patents and planning for developing digital collections. It was also proposed to use substantial part of the savings achieved through this effort to build infrastructure needed for developing digital collections.

6. Conclusion:

The resource sharing efforts initiated by ISRO libraries is expected to result in savings almost worth Rs. 41 lakhs per year as shown in Table 12. In addition to those mentioned in the Table, opting for e-journals (Tables 9, 10 and 11) once accepted by users will lead to further huge savings. Savings at A in Table 12 exclude those costly journals being proposed for cancellation by VSSC, SAC, SHAR and other ISRO libraries.

TABLE 12: SAVINGS ENVISAGEDOF FIRST MEETING	AT THE END
A. Savings by canceling duplicates & sharing	(Rs.in lakhs)
Microfiche reports	1.94
CD-ROM databases	7.37
Costly Journals (ISAC Library only)	5.55
SUB TOTAL	14.86
B. Savings through consortia/ combinat	ion
/ multiple copy price	
AIAA papers	1.50
IEEE conference volumes	19.00
CD-ROM databases	3.19
Costly journals	2.45
SUB TOTAL	26.14
TOTAL	41.00

User convenience: Users appear to be not so enthusiastic to use primary sources in e-form (e.g., e-journals) secondary sources like where as databases and reference documents (on CD-ROM or online) are not only quite convenient but also more efficient to search the required information by users and library staff. In other words, the documents requiring searching, browsing and consulting are preferred in e-form than those required to be read

continuously. As such the extent of savings achieved by opting for e-form for secondary

sources like CD-ROM databases could not be achieved to the same extent in case of ejournals. However a small beginning in terms of encouraging users to use e-journals (both free and paid) is made and possibility of setting up *journal gateway services* to enable users to access electronically all the journals subscribed by the entire group with standard search and inter-library-loan features is also explored.

<u>Consortia approach</u>: As mentioned earlier the idea of consortia approach to e-journals was floated by commercial publishers of journals as a pricing and marketing strategy. They want a group of libraries collectively take benefit of reduced prices of e-journals by committing for subscription to print copy and/or e-journals for a few years. This service and other adjunct services like contents free, linkage from databases, gateway services, etc., are offered for a marginal fee or even free. It is important to note that most not-for-print professional organisations offer their e-journals as well as adjunct services free to users.

Implementation problems: It is surprising that many publishers do not adequately publicise various pricing options including concessional prices for journals, CD-ROM databases and other package deals. It is even more disappointing that many Indian agents including exclusive agents are either not aware of such pricing information or deliberately withhold information about many such options. One of the exclusive agents tried to back out after agreeing by telling that their consortia offer is only for single consolidated order with uniform terms, single payment and single point of delivery defeating the very purpose of consortia approach. In another case where multiple agents are involved, placing consolidated order on one agent has probably made the other agents to approach publishers to withdraw the consortia price under the excuse that it is applicable only for fresh subscriptions and <u>not</u> for renewals. In addition, the known barriers like ownership paradigm, aspiring for local self-sufficiency goals and autonomy for individual libraries, fear of centralisation, size and status consciousness of established libraries, psychological and egoistic barriers, social loafing, etc. (Sridhar, 1995) are required to be effectively overcome.

ACKNOWLEDGEMENT: The author wishes to express his profound gratitude to **Dr. P. S. Goel,** Director ISRO satellite Centre, for his encouragement and permission to publish the paper.

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ACRONYMS	S USED:	
ADRIN	Advanced Data processing Research Institute	REFERENCES:
AIAA	American Institute of Aeronautics and Astronautics\	
IEE	Institute of Electronics Engineers (UK)	The Economist
IEEE	Institute of Electrical and Electronics Engineers (USA)	
ISAC	ISRO Satellite Centre (Bangalore)	Journal war" Ma
ISRO	Indian Space Research Organisation	70.
ISTRAC	ISRO Telemetry, Tracking & Command Network	
LEOS	Laboratory for Electro-Optic Systems	
MCF	Master Control Facility (INSAT)	Sridhar, M S (19
RLG	Research Libraries Group	journals by
SAC	Space Application Centre (Ahmedabad)	5
SRIM	Selected Research in Microfiche (NTIS)	technologists", T
VSSC	Vikram Sarabhai Space Centre (Trivandrum)	10 (3) Spring 198
1		

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APPENDIXES:

I SELECTED FREE E-JOURNALS

	SELECTED FREE E-JOURNALS		
Journ		Web Address	Price for print version
	Century Science & Technology	www.21stcenturysciencetech.org	
	VSO Alert Notices - Web & E-mail free	www.aavso.org/publications	\$ 12.50
	VSO Circular (Ceased since 2001)	www.aavso.org/publica	
	VSO Newsletter, Bulletin	www.aavso.org	
-	erican Machinist	www.amricanmachinist.com	\$ 185.00
	erican Scientist	www.amsci.org/amsci	\$ 64.00
	nbay Hospital Journal	www.bhj.org/journal	Rs 100.00
	etin of Materials Science	www.ias.ac.in/journals	Rs 3250.00
	le & Satellite Europe	www.informamedia.com	P 99.00
	uits Assembly - only current issue		\$ 145.00
	munications International - Free from 1997		P 86 00
		*	\$ 295.00
-	nputers @ Home 1998+	www.computersathome	Rs 500.00
-	nputers Today	www.computers-today.com	Rs 300.00
		.ias.ac.in/journals	Rs 3000.00(CP)
	*	1	s 288.00
17. Digi		.chip-india.com	Rs 1000.00
	cover - free from 1992	www.discover.com	\$ 44.95
	nomic & Political Weekly -1999+	www.epw.org.in	Rs 800.00
	N Magazine	www.ednmag.com	\$ 257.90
21. Elec	tronic Business - free from 1998	www.eb-mag.com	\$ 157.90
22. Elec	tronic Packaging & Production	www.epp.com	\$ 188.90
	tsu - (Special issues since 1997)	www.magazine.fujitsu.com/us	
24. IBM	I Journal of Research & Development	www.research.ibm.com/journa	al \$ 205.00
25. IBM	I Systems Journal - Free from 1994	www.research.ibm.com/journ	al \$ 90.00
26. India	an Concrete Journal www	v.icjonline.com Rs	325.00
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Dr. M.S.Sridhar is a post graduate in mathematics and business management and a doctorate in library and information science. He is in the profession for last 35 years. Since 1978 he is heading the Library and Documentation Division of ISRO Satellite Centre, Bangalore. Earlier he has worked in the libraries of National Aeronautical Laboratory (Bangalore), Indian Institute of Management (Bangalore) and University of Mysore. Dr. Sridhar has published four books ('User research: a review of information-



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